

BOZEMAN STRATEGIC PLAN OUR COMMUNITY COMPASS



DRAFT VISION STATEMENTS

The Bozeman Strategic Plan is identifying our community's preferred 'destination' – a shared image of where we would like to be in 2040. This document contains draft vision statements for each conversation area.

City of Bozeman
August 4, 2016

ENGAGED COMMUNITY

- EC 1: City leaders are aligned with Bozeman's core values and its vision for the future.
- EC 2: The City communicates consistent, useful information to citizens on important issues.
- EC 3: Bozeman residents have useful information and resources to help them get connected and involved in the community.
- EC 4: The City tracks and reports on the community's progress in achieving its vision and goals over time.
- EC 5: The City and other local governments are open, transparent and accountable in everything they do.
- EC 6: The City collaborates with the County and other public institutions on key community decisions.
- EC 7: The City reaches out to engage all residents, including people who may be less inclined to participate and citizens are knowledgeable about important issues in their city.
- EC 8: The City actively partners with SD7, MSU and Gallatin College in improving and advancing our community.
- EC 9: Bozeman welcomes newcomers to our city and helps them integrate into community life.
- EC 10: The City has dedicated leaders, excellent management, and competent, responsive staff.
- EC 11: The City collaborates with businesses and service providers.
- EC 12: City government has the trust of its citizens and institutions and effectively leads the community towards its goals.

WELL-PLANNED CITY

- WPC 1: The City thinks, plans and acts regionally, coordinating key decisions with the State of Montana and Gallatin County.
- WPC 2: The City carefully maintains existing infrastructure and plans new infrastructure that functions efficiently and supports a strong community.
- WPC 3: Every Bozeman neighborhood offers a complete mix of housing, shopping, schools, parks and transit.
- WPC 4: Bozeman has a robust 'multi-modal' transportation system including public transit, bike lanes and pedestrian amenities.
- WPC 5: Bozeman maintains community affordability as the city grows, including diverse types of affordable housing for people of all income levels.
- WPC 6: Bozeman residents are involved in key community planning decisions on the city's future growth and development.
- WPC 7: Bozeman maintains the city's physical beauty, including its surrounding natural environment, mountain views, and good urban design that integrates public arts and culture.
- WPC 8: The City manages growth efficiently, encouraging new development that is well planned and serviced, as well as infill development and density where appropriate.
- WPC 9: Bozeman has a vibrant, full-service downtown with a balance of shops, restaurants, services, and offices that serves residents and visitors alike.
- WPC 10: Bozeman protects its traditional neighborhoods and their historic character as part of its heritage and small-town feel.
- WPC 11: The City builds and maintains an excellent road network that connects different parts of the city, improves traffic flow, and minimizes congestion.
- WPC 12: The City manages its finances to effectuate a well maintained city.

WPC 13: Bozeman promotes the culture and character of its neighborhoods as they evolve and develop.

WPC 14: Bozeman anticipates future growth trends and incorporates its vision into all planning efforts.

SUSTAINABLE ENVIRONMENT

SE 1: Bozeman protects its surrounding open spaces and agricultural lands, helping maintain the community's natural setting and Western identity.

SE 2: Bozeman has an interconnected system of parks, green spaces, and walking/biking trails linked to open spaces beyond the city.

SE 3: Bozeman promotes clean, renewable sources of energy that reduce the city's reliance on nonrenewable fossil fuels.

SE 4: Bozeman fosters decreased water consumption, through improved conservation, low-water landscaping, and use of greywater for lawns and irrigation.

SE 5: Bozeman increases recycling of solid waste through comprehensive curbside residential and commercial recycling programs.

SE 6: Bozeman promotes the economic benefits of a quality environment to attract new investment and create jobs.

SE 7: Bozeman improves local air quality through enforcement measures, promotion of public transit, and alternative modes of transportation.

SE 8: Bozeman helps ensure clean water for a growing population through pollution prevention programs and protection of local aquifers and watersheds.

SE 9: Bozeman works to promote a "carbon neutral" city and reduce greenhouse gases that contribute to the city's carbon footprint.

SE 10: Bozeman is a leader in efforts to create and maintain a city that is environmentally and economically sustainable into the future.

INNOVATIVE ECONOMY

IE 1: Bozeman fosters a culture of economic innovation and risk-taking, building and retaining new companies that diversify its economy.

IE 2: Bozeman promotes collaborative partnerships for workforce development to produce highly skilled workers for jobs in targeted industries.

IE 3: Bozeman creates new well-paying jobs supporting a wide range of skills and opportunities, helping keep the city affordable.

IE 4: Bozeman balances economic growth with affordable housing and urban services, helping ensure the city's continued quality of life.

IE 5: Bozeman supports the growth of locally owned businesses across the city, serving both local residents and the city's many visitors.

IE 6: Bozeman uses existing and planned infrastructure to drive economic growth, directing future development and providing a stable environment for investment.

IE 7: Bozeman creates Montana's first comprehensive citywide fiber optic network, supporting new Internet-based and technology companies.

IE8: Bozeman promotes an economy consistent with its vision and respect for the environment.

IE9: Bozeman's economy is strengthened by investments in arts and culture.

EDUCATION, CREATIVITY & CULTURE

- ECC 1: Bozeman increases its arts, cultural, and educational offerings, making them more diverse and affordable.
- ECC 2: Bozeman guarantees essential funding for schools, libraries and the arts in the community as the city grows.
- ECC 3: Bozeman targets educational excellence in its schools from pre-K to 12, with the best teachers, upgraded facilities and highest student achievement.
- ECC 4: Bozeman builds critically needed facilities to support its high educational, arts and cultural aspirations, including a second high school.
- ECC 5: Bozeman assures equal access to learning and creative development with schools, libraries and other programs that are open and accessible to all.
- ECC 6: The City increases its support for arts and culture in the community and the integration of arts and cultural programs into the work of the City.
- ECC 7: Bozeman generates funding and support for major new arts and cultural facilities, including a community arts center and performing arts center.
- ECC 8: Bozeman makes pre-kindergarten and after school programs accessible to the entire community, ensuring that all children have the same advantages.
- ECC 9: Bozeman expands creative education in schools, supporting early learning and personal growth and development of all students.
- ECC 10: Bozeman makes community-based education, including community college, adult education and lifelong learning, more available, accessible and affordable.
- ECC 11: Bozeman helps its community-based artists and culture innovators remain active and successful, highlighting their contributions to the city and its culture.
- ECC 12: Bozeman promotes the engagement of MSU students in the community, building opportunities for them to stay in Bozeman after they graduate.
- ECC 13: Bozeman's art and culture are valued equally with our passion for the outdoors.

SAFE, HEALTHY PEOPLE

- SHP 1: Bozeman fosters community wellness and awareness of healthy lifestyles, encouraging residents to enjoy its recreational opportunities.
- SHP 2: Bozeman expands parks, trails and recreational facilities across the city to accommodate growing community interest in recreational activities and all user groups.
- SHP 3: Bozeman is a safe and secure community.
- SHP 4: Bozeman thinks of its neighborhoods as ecosystems with clean air, canopies of street trees, community gardens and parks, green buildings, and "village-style" centers.
- SHP 5: Bozeman invests in new community facilities that address unmet needs for community resources and services.
- SHP 6: Bozeman educates the community about its growing diversity, promoting an atmosphere of diversity, equity and inclusion that welcomes everyone.
- SHP 7: Bozeman works to address the challenges of social inequity in the city, including lower income groups, underserved populations, and people affected by homelessness.
- SHP 8: Bozeman expands preventive programs for the health of the city's at-risk populations, including children, families and elders.
- SHP 9: The City considers community health in all of its programs and services, and partners to improve health communication and collaboration citywide.

SHP 10: Bozeman's approach to community policing successfully integrates police and citizens who are equally engaged in the safety of their community.

SHP 11: Bozeman's fire department successfully educates and protects its residents to minimize emergencies and create a safe environment.

SHP 12: Bozeman's human services providers and faith based organizations collaborate with the city to create a caring and compassionate community.

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